

Report

**Community-Based Regime Workshop
For The Development Of A
Strategic Framework**

October 1998

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Community-Based Regime Workshop for the Development of a Strategic Framework

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Inc.;
Tellus Institute; Urban Institute; and World Resources Institute.

A Report on the Community-Based Conservation Regime Workshop for the Development of a Strategic Framework

OCTOBER 1-2, 1998

The Community-Based Conservation Regime Working Group met October 1-2 in the EPIQ Conference Room in Dar es Salaam to develop a strategic framework integrating partner work, indicators, and a performance monitoring plan. Representatives were present from GreenCom, the African Wildlife Foundation, Sokoine University of Agriculture, Africare, USAID, and EPIQ. The Annex of this report provides a list of the participants and their respective organizations. Alan Lessik and Patricia Vondal from MSI facilitated the workshop.

On the first day of the workshop, the participants worked on developing the strategy for management regime. They developed a high-level result, **“Increased sustainable benefits from natural resources to targeted areas.”** The focus of the strategy is to strengthen the efforts of communities to manage wildlife and other natural resources. The targeted communities all lie adjacent to or in wildlife corridors to Tarangire National Park, Lake Manyara National Park or Ugalla Game Reserve. The participants developed seven results statements which embody critical activities that must be accomplished in order to achieve the increased sustainable efforts. They are as follows:

- Increased adoption of sustainable NRM and enterprise practices.
- NRM strategies and plans developed by communities/districts.
- Strengthened NR use regulatory capability by communities.
- Improved technical and enterprise management skills of community residents.
- Increased community awareness of NR values, opportunities and constraints.
- Authority to manage wildlife and forests vested at the community level.
- Increased effectiveness of organizations that support resource users.

See diagram of original strategy at the end of the report.

On the second day of the workshop, the CBC Regime Working Group developed a performance monitoring plan and lists of activities that support each result. In addition, they made several other decisions regarding the working group itself. These are found at the conclusion of this report.

After this workshop was completed, the entire Strategic Objective Results Framework was revised. Several members of the CBC Working Group participated in that workshop. They made some revisions, as the SO Framework was developed. Based on these revisions, the MSI facilitators have slightly revised the strategy to reflect these changes. This revised strategy is presented in the following section with notes that detail the differences and reasons for change. This revised framework is shown on the next page. The Performance Monitoring Plan for the CBC strategy is attached in as an appendix.

Description of Strategy for “Increased sustainable benefits from natural resources to targeted communities”

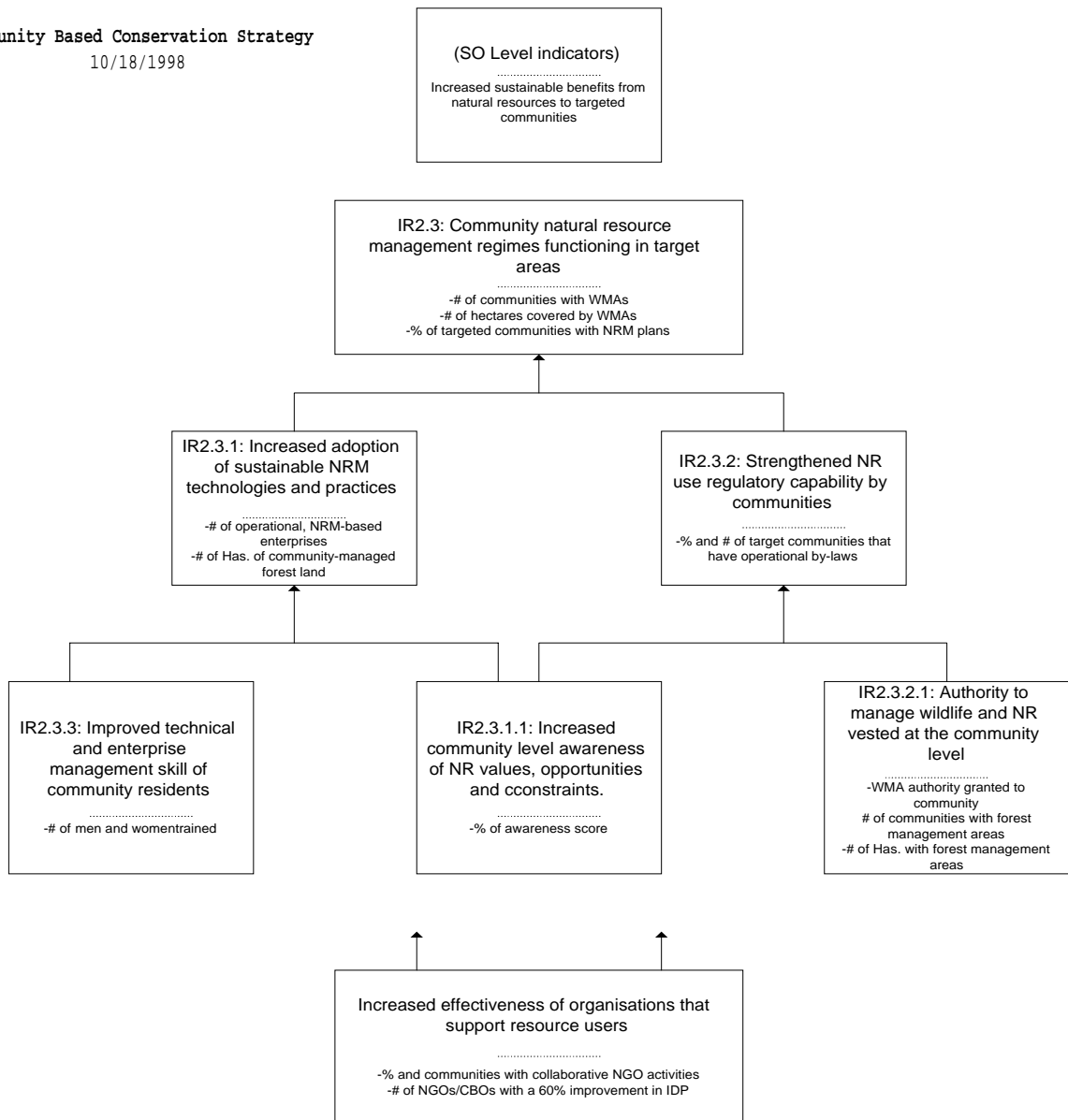
(SO level indicators): Increased sustainable benefits from natural resources to targeted communities.

In the working group, gaining actual benefits from natural resources for targeted communities was acknowledged as the highest level result that the group could achieve. The group saw as an important component of that result the movement of revenues that now accrue solely to the central government to revenues shared additionally in the communities. This would come from new laws that empower the community to manage natural resources as well as the adoption of new practices in the community. New income from NR-based enterprises, such as, commercial hunting, campsites, cultural villages, honey, fish, crafts, gift shops, and community timber would also increase the communities revenues.

When the SO2 Team met, the types of benefits that the CBC Working Group was attempting to achieve were recognized as indicators of the new SO2 Objective: “Integrated management of natural resources established.” Therefore the CBC Working Group members that participated in that exercise developed a new high-level result that linked to the SO Results Framework and left the original result described above as contributing to indicators at the SO level.

IR2.3 Community natural resource management regimes functioning in target areas.

At the SO2 meeting, the CBC participants developed a new result that supported the CBC efforts towards the SO. This result is a culmination of the series of activities that will be undertaken by the partners. The indicators for this IR come from several indicators developed by the CBC group at the earlier session for lower level results. The most important outcomes will be that communities will be managing Wildlife Management Areas (WMAs).



The community management regimes require changed practices at the community level as well as authority to manage the WMAs. These are described in the lower-level results.

IR2.3.1 Increased adoption of sustainable NRM and enterprise practices.

New practices must be instituted on the community level to take best advantage of existing and future natural resources. In addition, the communities must begin to develop

more enterprises that will help them capture the value of the resources that are around them.

Many of the new practices are based on more sustainable, environmentally friendly technologies. Partners will be working with community residents on modern beekeeping methods, more appropriate fishing methods for rivers and lakes, building fishponds, introducing stoves that use less wood and charcoal and developing community woodlots. They will be also working with residents on developing businesses, cooperatives and user groups.

IR2.3.1.1: Improved technical and enterprise management skills of community residents.

In order for residents to adopt new technologies and run enterprises, they will require new skills. These skills will come from training courses, study tours, conferences and exchanges.

IR2.3.1.2: Increased community awareness of NR values, opportunities and constraints.

All facets of the CBC strategy depend on increased awareness in the community of the value of natural resources, how they can be utilized, as well as what are their rights and responsibilities in using these resources. A community awareness campaign will be developed to educate all members of the community -- leaders, residents and youth. This awareness campaign will also support efforts for assisting the community in its regulatory actions.

IR2.3.2: Strengthened NR use regulatory capability by communities.

Communities and districts already have potential rights to manage some resources. Through the development of by-laws communities will have the legal authority to start this process. Partners will assist the communities in developing by-laws and other regulatory structures that are needed when WMA legislation is passed. These regulatory structures will include: operational means of permitting activities and means of prohibiting activities, through fines and court cases.

IR2.3.2.1: Authority to manage wildlife and forests vested at the community level.

The most important authority to the community will come through the passage of Wildlife Management Area legislation. WMAs are being actively considered at present and it is estimated that the Parliament should pass the law within two years. Meanwhile, communities will be prepared to implement this authority through the training and activities of the partners in the field. They are currently able to develop forest management plans that will help them conserve, use and allocate forest resources.

IR2.3.3: Increased effectiveness of organizations that support resource users.

Underlying and supporting all of the efforts in this strategy is the improved effectiveness of organizations that support resource users in the communities. Organizations need support to manage their financial and other resources better, to strengthen their ability to provide services and goods to their members and to run themselves in an effective and transparent manner. In addition, organizations should be able to collaborate with the existing governmental bodies, PVOs, other NGOs/CBOs as well as donors.

Next Steps:

1. Next Meeting

The next meeting of the CBC Working Group will take place on November 16, prior to the SO2 Meeting at Lake Manyara.

2. Consolidated Workplan

All partners should bring a copy of their current CBC workplan to the next Working Group meeting in order to develop a consolidated workplan for the group.

3. Special studies to be conducted

Each of the partners has committed to carrying out the following special studies over the next year:

Adoption of technologies: SUA/TU

NRM strategies: AWF

By-law guidelines: EPIQ, via LEAT, Dorobo Fund

Skills training: Africare

Institutional assessments: EPIQ

Effectiveness of awareness campaign materials: Greencom

4. CBC Activities in Communities

There are a total of 52 villages in which CBC partners are working. The names of the villages and the Districts are listed below.

<u>Village</u>	<u>District</u>
Tarangire Lake Manyara – AWF (17 villages)	
Olorborsoit	Simanjiro

Embooret	Simanjiro
Esilalei	Monduli
Lairbosiret	Simanjiro
Selela	Monduli
Barabarani	Monduli
Osilalei	Monduli
Maharui	Kiteto
Irkieshoibur	Kiteto
Endaniaghai	Karatu
Laja	Karatu
Maruire	Babati
Mdori	Babati
Yaeda	Mbulu
Chini	Mbulu
Chubi	Kondoa
Itasui	Kondoa

Ugalla – Africare (18 communities)

3 communities	Mpanda
5 communities	Sikonge
10 communities	Urambo

Morogoro – SUA (17 villages)

Fulure	Morogoro
Kiburaya	Morogoro
Changa	Morogoro
Malui	Kilosa
Tindiga	Kilosa
Kitange	Kilosa
Chakuale	Kilosa
Maharaka	Morogoro
Nisongosi	Morogoro
Mageta	Kilombero
Chita	Kilombero
Sang	Kilombero
Kisawasawa	Kilombero
Katuoukila	Kilombero
Thenje	Kilosa
Rubeho	Kilosa
Kurpipa	Kilosa

5. CBC Network

The group discussed starting a CBC network of organizations. The rationale for the network was to look at common issues and programs; develop guidelines and suggestions

for CBC programs; develop other policies and regulatory reforms; and, exchange information.

Next steps:

1. Identify other groups who should be involved in the network: GTZ, SIDA, NORAD, Finnida, UNDP, SNV, Dannida, WD, TANAPA, NCA, DFID, WWF
2. Follow up on policy seminar in Arusha – discuss how network would build on ideas from the seminar
3. Deborah will talk with organizations and report her findings of their interest at the Lake Manyara meeting
4. AWF will write up a one page synopsis for the need and rationale for the network

6. NR By-laws

Several partners suggested the need for assistance in developing NR community by-laws. Mark will write SOW for development of community-level by-laws for LEAT/Dorobo, to be funded by EPIQ. The time frame for the work is possibly Nov. 98.

7. KAP Survey

A KAP (knowledge, attitudes and practices) survey on awareness of CBC issues in the community was requested of partners of Greencom. The group discussed alternatives to a full-scale KAP, such as focus groups or other quicker and easier methodologies. They agreed that these simplified methodologies were preferable to the KAP. Greencom is already planning this work for a sample of communities in Ugalla in February 99. If possible, other partners would like similar surveys in their regions.

8. CBC Training

Partners identified the need to train field officers for projects. Since SUA has this experience and can put it together, if EPIQ can fund this, a five day training was requested. A training needs assessment must be conducted in advance. Target date: March/April 99.

9. Grants to local NGOs/CBOs

Local NGOs/CBOs come to Africare, AWF, SUA that are interested in carrying out certain programs. EPIQ can do assessments of the organizations, but in most cases the partners have no money to fund the organization to carry out the recommendations of the assessment. The group would like to have small grants funding mechanism available so it could make recommendations to the SO2 team for small grant funds for conducting activities or for institutional strengthening.

10. Corridors

The group decided to talk about this more in Lake Manyara, especially to coordinate with UNDP/GEF on TLM. Perhaps the Ambassador can discuss the Manyara Ranch property.

List of Participants – October 1-2, 1998

James Kahurananga, AWF
Raphael Olemako, AWF
Jeremiah Daffa, TCMP
Hamisi Dihenga, SUA/TU
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Community Based Conservation Strategy
(Original)
10/6/98

